Approved by the Audit Committee (October 5, 2010) Approved by the Board of Directors (October 25, 2010)

## The UCLA Foundation

Financial Statements June 30, 2010 and 2009

# The UCLA Foundation Index June 30, 2010 and 2009

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## **Report of Independent Auditors**

The Board of Directors of The UCLA Foundation

In our opinion, the accompanying statements of net assets and the related statements of revenues, expenses and changes in net assets and of cash flows present fairly, in all material respects, the financial position of The UCLA Foundation (a component unit of the University of California) at June 30, 2010 and 2009, and the changes in its financial position and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of The UCLA Foundation's management. Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

The Management's Discussion and Analysis on pages 2 through 4 is not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

September 17, 2010

ricandohur Cagres LLB

## The UCLA Foundation Management's Discussion and Analysis (Unaudited) June 30, 2010 and 2009

The UCLA Foundation, formerly the UCLA Progress Fund, Inc., was established in 1945. The main purpose of The UCLA Foundation ("The Foundation") is to encourage financial support for University of California, Los Angeles ("UCLA") through private gifts. In addition, The Foundation provides a convenient and efficient vehicle for accepting all types of private donations and gifts as an adjunct to money also raised for UCLA through The Regents of the University of California.

The following discussion and analysis of The Foundation's financial performance presents an overview of its financial activities for the fiscal year ended June 30, 2010 with selected comparative information for the year ended June 30, 2009. This discussion and analysis has been prepared by management and should be read in conjunction with and is qualified in its entirety by the accompanying audited financial statements and footnotes.

#### **Financial Highlights**

For the year ended June 30, 2010 ("FY10") the Foundation saw an increase in the endowed pool returns as the U.S. financial markets rebounded from their lows earlier in 2009. The Foundation's endowed investment pool return for the year was 12.1%. The Foundation's net assets, which represent the excess of total assets over total liabilities, increased by \$157.7 million to \$1.3 billion as of June 30, 2010, primarily a result of higher investment returns and gifts. Total assets increased 15% to approximately \$1.6 billion and total liabilities increased 24% to \$232.6 million as of June 30, 2010.

The Foundation's revenue in the form of donor contributions totaled \$144.1 million for FY10, a 48% increase as compared to the year ended June 30, 2009 ("FY09"). To support Campus initiatives, The Foundation's expenditures in the form of grants and transfers to the Campus decreased 9% to \$137.3 million over FY09, mainly due to reduced construction spending. The increased contribution revenue combined with decreased campus support resulted in operating income of \$6.8 million for FY10 as compared to an operating loss of \$54.0 million in FY09. Due to positive investment returns in FY10, The Foundation had non-operating income of \$97.5 million. Other income in the form of private gifts of permanent endowments totaled \$53.3 million.

#### **Using This Report**

This annual report consists of a series of financial statements prepared in accordance with the Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements and Management's Discussion and Analysis—For State and Local Governments.

One of the most important questions asked about The UCLA Foundation finances is whether The UCLA Foundation is better or worse off as a result of the year's activities. The keys to understanding this question are the Statements of Net Assets, Statements of Revenues, Expenses and Changes in Net Assets and the Statements of Cash Flows. These statements present financial information in a form similar to that used by private sector companies. The UCLA Foundation's net assets (the difference between assets and liabilities) are one indicator of The Foundation's financial health. Over time, increases or decreases in net assets is one indicator of the improvement or erosion of The Foundation's financial condition when considered in combination with other non-financial information.

The Statements of Net Assets includes all assets and liabilities. The Statements of Revenues, Expenses and Changes in Net Assets presents revenues earned and expenses incurred during the year. Activities are reported as either operating or non-operating; with gifts reported as operating revenue and investment results reported as non-operating revenue. These statements are prepared using the accrual basis of accounting. Another way to assess the financial health of The UCLA Foundation is to look at the Statements of Cash Flows. Its primary purpose is to provide relevant information about the sources and uses of cash of an entity during a given period.

## The UCLA Foundation Management's Discussion and Analysis (Unaudited) June 30, 2010 and 2009

## **Condensed Statements of Net Assets**

(dollars in thousands)						
(,	2010	2010 2009		2009		
ASSETS Current assets Non-current assets	\$ 228,123 	15% <u>85</u>	\$ 236,592 1,116,315	17% _83	\$ 270,041 1,327,178	17% _83
Total assets	1,555,214	100	1,352,907	100	1,597,219	100
LIABILITIES Current liabilities Non-current liabilities Total liabilities	194,707 37,932 232,639	84 16 100	150,626 37,415 188,041	80 20 100	150,940 45,408 196,348	77 <u>23</u> 100
NET ASSETS Restricted: Nonexpendable Expendable Unrestricted	569,629 749,331 3,615	43 57 0	496,650 668,057 159	43 57 0	519,527 867,295 14,049	37 62 <u>1</u>
Total net assets	<u>\$ 1,322,575</u>	<u>100</u> %	<u>\$ 1,164,866</u>	<u>100</u> %	<u>\$ 1,400,871</u>	<u>100</u> %

The Condensed Statements of Net Assets shows assets, liabilities and net assets for fiscal years 2010, 2009 and 2008. In FY10, the Foundation's total assets increased by \$202.3 million to approximately \$1.6 billion. Current assets decreased by \$8.5 million to \$228.1 million and represented 15% of total assets (2010: 15%, 2009: 17%; 2008: 17%). Current assets consist primarily of short-term investments, pledges receivable within one year and cash collateral invested under a securities lending agreement.

Non-current assets increased by \$210.8 million to \$1.3 billion and comprised 85% of total assets (2010: 85%, 2009: 83%; 2008: 83%). Non-current assets consist primarily of long term investments and pledges receivable due after one year.

In FY10, the Foundation's total liabilities increased by \$44.6 million to \$232.6 million. Current liabilities increased by \$44.1 million to \$194.7 million and comprised 84% of total liabilities (2010: 84%, 2009: 80%; 2008: 77%). Current liabilities consist primarily of Amounts Held for Others, which increased by \$48.2 million and a Payable under the Securities Lending agreement, which decreased by \$4.4 million from FY09 to FY10.

Non-current liabilities increased by \$.5 million to \$37.9 million and comprised 16% of total liabilities (2010: 16%, 2009: 20%; 2008: 23%). Non-current liabilities consist of Annuities Payable and Liabilities to Life Beneficiaries.

## The UCLA Foundation Management's Discussion and Analysis (Unaudited) June 30, 2010 and 2009

## Condensed Statements of Revenues, Expenses and Changes in Net Assets

(dollars in thousands)	<u>2010</u>	<u>2009</u>	<u>2008</u>
Operating revenue and expenses Contributions Expenses	\$ 144,135 137,292	\$ 97,472 151,458	\$ 184,652 140,771
Operating income/(loss)	6,843	(53,986)	43,881
Non-operating revenues and expenses Interest, dividends and distributions Realized (loss)/gain on investments Increase/(decrease) in market value of investments Change in value of split interest Agreements	30,309 (4,670) 77,365 (5,491)	19,302 (42,330) (206,317) 	20,833 48,589 (74,898) 1,247
Net non-operating income/(loss)	97,513	(227,316)	(4,229)
Private gifts of permanent endowments	53,353	45,297	61,662
Increase/(decrease) in net assets	157,709	(236,005)	101,314
Net Assets Net assets, beginning of year	1,164,86 <u>6</u>	1,400,871	1,299,557
Net assets, end of year	<b>\$</b> 1,322,575	<u>\$ 1,164,866</u>	\$ 1,400,871

The Condensed Statements of Revenues, Expenses and Changes in Net Assets summarizes Operating income, Non-operating income and Private gifts of permanent endowments for fiscal years 2010, 2009 and 2008. During FY10, The UCLA Foundation's net assets increased \$157.7 million primarily due to higher gifts and \$97.5 million of non-operating investment gains.

In FY10, The Foundation recorded \$6.8 million in operating income, as contributions exceeded support to the Campus, mainly due to a decrease in construction spending. As compared to FY09, operating revenues increased by 48% to \$144.1 million versus \$97.5 million in FY09 and \$184.7 million in FY08, which was a banner fundraising year for The Foundation. Operating expenses including grants and transfers to the Campus decreased by \$14.2 million over FY09 to \$137.3 million.

#### **Factors Impacting Future Periods**

Management is not aware of any factors that would have a significant impact on future periods.

## The UCLA Foundation Statements of Net Assets June 30, 2010 and 2009 (dollars in thousands)

	2010	2009
Assets		
Current assets		
Cash	\$ 633	\$ 1,779
Short-term investments	142,724	150,742
Accounts receivable	2,890	4,327
Accrued investment income	746	748
Pledges receivable, net	59,777	53,077
Notes receivable	9 8	16 216
Funds held in trust by others Collateral under securities lending agreement	21,336	25.687
Conditional under Securities lending agreement	21,000	20,001
Total current assets	228,123	236,592
Non-current assets		
Long-term investments	1,135,328	944,864
Investments in land and buildings	22,455	27,704
Other receivables	12,888	14,478
Notes receivable	501	486
Pledges receivable, net	144,769	120,152
Funds held in trust by others	<u>11,150</u>	<u>8,631</u>
Total non-current assets	1,327,091	1,116,315
Total assets	<u>\$ 1,555,214</u>	<u>\$ 1,352,907</u>
Liabilities and Net Assets		
Current liabilities		
Accounts and grants payable	\$ 1,282	\$ 1,189
Annuities payable	2,736	2,905
Liabilities to life beneficiaries	2,671	2,321
Amounts held for others	166,682	118,524
Payable under securities lending agreement	21,336	25,687
Total current liabilities	194,707	150,626
Non-current liabilities		
Annuities payable	17,571	18,999
Liabilities to life beneficiaries	20,361	18,416
Total non-current liabilities	37,932	37,415
rotal non-ouncil habilities		01,410
Total liabilities	232,639	188,041
Net assets		
Restricted for		
Nonexpendable		
Endowments	556,239	482,845
Annuity and life income fund	13,390	13,805
Expendable	445.054	400 475
Endowment earnings Annuity and life income fund	115,851 11,781	100,475 15,390
Funds functioning as endowments	413,720	384,596
Gifts	207,979	167,596
Unrestricted	3,61 <u>5</u>	159
Total net assets	1,322,575	1,164,866
Total liabilities and net assets	<u>\$ 1,555,214</u>	<u>\$ 1,352,907</u>

The accompanying notes are an integral part of these financial statements.

## **The UCLA Foundation**

# Statements of Revenues, Expenses and Changes in Net Assets Years Ended June 30, 2010 and 2009 (dollars in thousands)

	2010	2009
Operating Revenues Contributions	<u>\$ 144,135</u>	<u>\$ 97,472</u>
Total operating revenues	144,135	97,472
Operating Expenses  UCLA Scholarships, research and other purposes UCLA Chancellor's Priorities Gift Administration Fees UCLA Telemarketing program General expenditures UCLA Alumni Association Others grants to UCLA Special Projects Student Support	120,194 6,000 8,353 1,300 795 400 — — — 250	129,351 7,000 7,488 1,500 964 400 5 4,500 250
Total operating expenses	137,292	<u>151,458</u>
Operating income/(loss)	6,843	(53,986)
Non-operating revenues (expenses) Interest, dividends and distributions Securities lending income, net Realized losses on investments Increase/(decrease) in market value of investments Change in value of split interest agreements  Net non-operating revenues (expenses)  Income/(loss) before other changes in net assets	30,209 100 (4,670) 77,365 (5,491) 97,513	19,097 205 (42,330) (206,317) 2,029 (227,316) (281,302)
Other changes in net assets Private gifts of permanent endowments	<u>53,353</u>	45,297
Increase/(decrease) in net assets	157,709	(236,005)
Net assets Beginning of year	1,164,866	1,400,871
End of year	<u>\$ 1,322,575</u>	<u>\$ 1,164,866</u>

The accompanying notes are an integral part of these financial statements.

## The UCLA Foundation Statements of Cash Flows Years Ended June 30, 2010 and 2009 (dollars in thousands)

	2010	2009
Cash flows from operating activities	Ф 400 400	¢ 00.704
Contributions Operating expenses and grants	\$ 108,422 (141,992)	\$ 98,764 (161,447)
operating expended and grante	(111,002)	(101,117)
Net cash used in operating activities	(33,570)	(62,683)
Cash flows from non-capital financing activities		
Gifts and grants received for other than capital purposes		
Private gifts for endowment purposes	43,097	37,090
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Net cash provided by non-capital financing activities	<u>43,097</u>	<u>37,090</u>
Cash flows from investing activities		
Proceeds from sales of investments	127,022	157,661
Purchases of investments	(168,006)	(150,135)
Interest, dividends and distributions	` 30,311 <sup>′</sup>	19,126
Proceeds from revolving line of credit	40,000	40,000
Payments under revolving line of credit	(40,000)	(40,000)
Net cash (used in)/provided by investing activities	(10,673)	26,652
Net (decrease)/increase in cash	(1,146)	1,059
	( , -,	,
Cash, beginning of year	<u>1,779</u>	<u>720</u>
Cash, end of year	<u>\$ 633</u>	<u>\$ 1,779</u>
Reconciliation of net operating revenues to net cash		
used in operating activities		
Operating income/(loss)	\$ 6,843	\$ (53,986)
Adjustments to reconcile operating income/(loss) to net cash		, , ,
provided by operating activities		
Noncash gifts	(5,080)	(7,853)
Provision for uncollectible receivables	18,383	1,664
Changes in assets and liabilities		
Accounts receivable	3,003	4,781
Pledges receivable, net	(49,700)	4,922
Notes receivable	(8)	32
Funds held in trust by others	(2,311)	(2,254)
Accounts and grants payable	93	(867)
Annuities payable	(4,144)	(1,431)
Liabilities to life beneficiaries	(649)	(7,691)
Net cash used in operating activities	<u>\$ (33,570)</u>	<u>\$ (62,683)</u>
Supplemental noncash activities information		
Gifts of securities - operating	\$ 5,080	\$ 7,853
Gifts of securities – for endowment purposes	\$ 9,950	\$ 8,207
Securities lending activity	(4,351)	(40,205)

The accompanying notes are an integral part of these financial statements.

## 1. Organization

The UCLA Foundation, formerly the UCLA Progress Fund, Inc., was established in 1945. The main purpose of The UCLA Foundation is to encourage financial support for the University of California, Los Angeles ("UCLA") through private gifts. In addition, The UCLA Foundation provides a convenient and efficient vehicle for accepting all types of private donations and gifts as an adjunct to money also raised for UCLA through The Regents of the University of California. The UCLA Foundation is a component unit of the University of California.

UCLA provides the facilities and the staff for the operation and administration of The UCLA Foundation's activities at no cost. Under an agreement formalized on May 16, 1983, The UCLA Foundation transfers monies to UCLA, which assumes responsibility for actual disbursement; therefore, net assets do not include any monies held but not yet expended by UCLA. The financial statements include the accounts of The UCLA Foundation, The UCLA Foundation Trusts, and The UCLA Foundation Pooled Income Fund.

### 2. Summary of Significant Accounting Policies

The financial statements of The UCLA Foundation are prepared in accordance with the statements of the Governmental Accounting Standards Board ("GASB"). The UCLA Foundation complies with the requirements of all GASB pronouncements, as well as all Financial Accounting Standards Board ("FASB") pronouncements issued before November 30, 1989 that do not conflict with, or contradict, GASB standards. As permitted by GASB statement No. 20, The UCLA Foundation has elected not to apply FASB guidelines issued subsequent to November 30, 1989, unless specifically adopted by GASB. The statements are prepared using the economic resources measurement focus and the accrual basis of accounting.

A summary of the significant accounting policies applied in the preparation of the accompanying financial statements is presented below:

#### Investments

Investments are generally carried at fair value. The basis of determining the fair value of investments is the readily determinable sales price or current exchange rate of the investments based on prices or quotations from over-the-counter markets. In the case of pooled funds or mutual funds, the fair value is determined as the number of units held in the fund multiplied by the price per unit share as publicly quoted. Alternative investments are valued as reported by the General Partners and Fund Managers. Management reviews and evaluates the valuation received from third parties and believes the carrying amount to be a reasonable estimate of fair value. As limited partnership investments are not readily marketable, their estimated value is subject to uncertainty and therefore may differ from the value that would have been used had a ready market for such investments existed.

Short-term investments consist primarily of the Regent's Short-Term Investment Pool ("Regent's STIP"). Short-term investments are carried at cost, which approximates fair value. All endowment and trust investments are classified as non-current regardless of maturity due to restrictions limiting The UCLA Foundation's ability to use these investments.

The net change in the fair value of investments represents both realized and unrealized gains and losses on investments. The calculation of realized gains and losses is independent of the calculation of the net change in the fair value of investments.

## 2. Summary of Significant Accounting Policies (Continued)

### **Investments (Continued)**

Realized gains or losses are computed based on specific identification of investments sold. Any gains recognized on the sale of short-term investments are available for distribution.

### **Pledges Receivable**

Pledges are written unconditional promises to make future payments. Pledges meeting the time requirements specified by GASB Statement No. 33, *Accounting and Financial Reporting for Nonexchange Transactions* ("GASB 33") are included in the financial statements as pledges receivable and recognized as revenue in the period pledged. Pledge payments extending beyond one year are discounted to recognize the present value of the future cash flows. In subsequent years, this discount is accreted and recorded as additional contribution revenue in accordance with donor imposed restrictions, if any. In addition, an allowance for uncollectible pledges is recorded as determined by management.

Conditional pledges, which depend on the occurrence of a specified future or uncertain event such as matching gifts from other donors, plus all pledges for endowment purposes, are recognized when the conditions are substantially met.

## **Donated Properties**

Donations of securities, real estate properties and other nonmonetary items are recorded at their fair value at the date of gift. Real estate properties currently listed for sale are recorded at estimated fair value.

## **Annuities Payable**

Annuities payable represent actuarially determined liabilities for contractual obligations of gift annuity funds.

### **Net Assets**

To ensure observance of limitations and restrictions placed on the use of resources available to The UCLA Foundation, net assets and revenues, expenses, and gains and losses are classified and reported as follows, based on the existence or absence of donor-imposed restrictions.

Restricted – nonexpendable net assets include permanent endowments. Such funds are generally subject to donor restrictions requiring that the principal be invested in perpetuity for the purpose of producing income that may be expended or added to principal in accordance with the donor's wishes.

Restricted – expendable net assets relate to contributions designated by donors for use by particular entities or programs or for specific purposes or functions of UCLA. They also include quasi-endowments, of which the corpus can be invaded. Income and change in fair market value of endowment investments are classified as restricted-expendable net assets unless otherwise specified by the donor.

*Unrestricted net assets* are those net assets of The UCLA Foundation that are not subject to donor-imposed restrictions.

## 2. Summary of Significant Accounting Policies (Continued)

#### **Revenues and Expenses**

Contributions and pledges meeting the requirements of GASB 33 are recognized as operating revenues in the period received or pledged. Disbursements in support of UCLA and certain administrative expenses incurred in conducting the business of The UCLA Foundation are presented in the financial statements as operating activities in the period in which the disbursement has been approved or expense incurred.

Non-operating revenues and expenses include investment income and net realized and unrealized appreciation or depreciation in the fair value of investments.

Gifts for permanent endowment purposes are classified as Other Changes in Net Assets.

#### **Endowments**

Endowments are managed in a unitized investment pool. Transactions within each individual endowment in the pool are based on the unit market value at the end of the month during which the transaction takes place for withdrawals and additions. It is the goal of The UCLA Foundation that the total return from endowment investments should be adequate to meet the following objectives:

- Preserve investment capital and its purchasing power.
- Generate sufficient resources to meet spending needs (payout).
- Attain reasonable capital appreciation through prudent acceptance of risk to enhance the future purchasing power of the investment capital.

The UCLA Foundation follows the Uniform Prudent Management of Institutional Funds Act ("UPMIFA") adopted by the State of California in January, 2009. UPMIFA does not set specific expenditure limits; instead, a charity can spend the amount the charity deems prudent after considering the donor's intent that the endowment continue permanently, the purpose of the fund, and relevant economic factors. The annual payout rate for the fiscal year ended June 30, 2010 ("FY10") was 4.8% of the average market value of the endowment investment pool on a rolling 36-month basis. The Board of Directors of The UCLA Foundation reviews and approves this rate annually. Payout is distributed to individual funds monthly based on the number of units in each fund at the beginning of the month.

#### **Annuity and Life Income Funds**

The UCLA Foundation's Annuity and Life Income Funds consist of The UCLA Foundation Trusts, Pooled Income Fund, and Gift Annuity Fund.

#### **The UCLA Foundation Trusts**

Trusts are established by donors to provide income, generally for life, to designated beneficiaries, except for a lead trust, which pays its income for a term of years to The UCLA Foundation. Upon termination of each trust, its assets generally will be distributed to The UCLA Foundation, or individuals named by the donor in the case of the lead trust, for the purposes designated in the trust agreements. Each year, beneficiaries receive payments as specified in the trust agreement; a fixed payment (annuity trusts) or a percentage of the trust's fair market value (standard unitrust), which may be limited to the net income (net-income-with-make-up unitrusts).

## 2. Summary of Significant Accounting Policies (Continued)

#### The UCLA Foundation Trusts (Continued)

The Trusts are separate legal entities, created under the provisions of the Internal Revenue Code and applicable California law.

Each trust has a calendar year-end as required by the Internal Revenue Code. The charitable remainder trusts are exempt from federal and California income taxes, except in any year in which they receive unrelated business taxable income.

#### **Pooled Income Fund**

The UCLA Foundation serves as trustee of The UCLA Foundation Pooled Income Fund (the "Pooled Fund"). The Pooled Fund was created on June 8, 1983, under the provisions of Section 642 of the Internal Revenue Code, and received its first gift on November 1, 1985. The Pooled Fund has a calendar year-end as required by the Internal Revenue Code. The Pooled Fund is exempt from federal and California income taxes except on short-term capital gains and unrelated business taxable income.

Gifts to the Pooled Fund are commingled for investment and administration purposes. Each donor retains a life income interest in the Pooled Fund for one or more beneficiaries. Each donor is assigned units of participation at the time of contribution. Income is distributed on a quarterly basis according to each beneficiary's units of participation. Upon termination of the life income interest, the donor's pro rata share of the Pooled Fund balance is distributed to The UCLA Foundation for purposes designated in the trust agreements.

## **Gift Annuity Fund**

Gift annuities are planned giving vehicles, whereby donors gift assets in exchange for annuity payments over the life-time of the annuitant or their beneficiaries. Assets contributed are separately invested and are used to fund the payments to the annuitants. Annuities that mature are used to fulfill the purposes that were set forth in the original annuity agreement.

## Use of Estimates

The financial statements are prepared in accordance with accounting principles generally accepted in the United States of America. These principles require management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the dates of the financial statements, and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates.

## **Income Taxes**

The UCLA Foundation is exempt from Federal income and excise taxes and California franchise taxes under Section 501(c) (3) of the Internal Revenue Code and corresponding sections of the California Revenue and Taxation Code, respectively.

#### **Comparative Information and Revision**

The UCLA Foundation's financial statements include comparative financial information. Certain prior year amounts have been revised to conform to the current year presentation. During 2010, the Foundation revised its presentation of certain components of the statement of cash flows for the year ended June 30, 2009 by increasing cash flows used in operating activities by \$7,853, decreasing cash provided by non-capital financial activities by \$8,207, and increasing cash flows provided by investing activities by \$16,060 for non-cash gifts received in 2009. These reclassifications had no impact on the net increase in cash reported in 2009.

#### 3. Investments

In accordance with GASB Statement No. 40, *Deposit and Investment Risk Disclosures* ("GASB 40"), The UCLA Foundation's investments are reported by investment type at fair value in the Composition of Investments below. GASB 40 also requires the disclosure of various types of investment risks based on the type of investment, as well as stated policies adopted by The UCLA Foundation to manage those risks.

The UCLA Foundation holds significant investments in the form of fixed income securities in the United States government, and fixed income and equity securities in the utilities, oil and gas, financial services, consumer products and services, technology, health care, transportation, and energy industries. The investment guidelines also permit alternative investments primarily in partnerships where The UCLA Foundation is a limited partner relying upon the expertise of experienced general partners. All limited partnerships in which The UCLA Foundation invests are subject to annual audits.

## **Composition of Foundation Investments**

(dollars in thousands)	2010	2009
Equity securities Domestic Foreign	\$ 44,612 55,664	\$ 28,528 61,125
Subtotal equity securities	100,276	89,653
Fixed income securities U.S. government guaranteed U.S. Treasury notes	8,326	8,958
U.S. Treasury bonds	<u>257</u>	<u>256</u>
Subtotal U.S. Treasury	8,583	9,214
U.S. government backed – asset-backed securities	10	13
Subtotal U.S. government guaranteed	8,593	9,227
Other U.S. dollar denominated U.S. agencies – asset-backed securities Supranational/foreign	1 	1 1
Subtotal other U.S. dollar denominated	1	2
Private equity Real estate Commingled funds – absolute return Commingled funds – balanced funds Commingled funds – U.S. equity funds Commingled funds – non-U.S. equity funds Commingled funds – U.S. bond funds Commingled funds – non-U.S. bond funds Commingled funds – money market funds Commingled funds – real estate Other investments	170,543 43,552 337,836 20,908 128,207 106,403 139,911 2,833 144,480 10,306 64,203	143,150 40,791 251,864 17,263 119,578 95,681 104,419 2,982 155,140 7,942 57,914
Total investments	<u>\$ 1,278,052</u>	<u>\$ 1,095,606</u>

## 3. Investments (Continued)

#### Credit Risk

Fixed income securities are subject to credit risk, which is the chance that a bond issuer will fail to pay interest or principal in a timely manner, or that negative perceptions of the issuer's ability to make these payments will cause security prices to decline. The Credit Risk Profile of Foundation Investments schedule summarizes the market value of fixed income securities subject to credit risk. The UCLA Foundation maintains policies to manage credit risk which include requiring minimum credit ratings issued by nationally recognized statistical rating organizations including Standard & Poor's or Moody's Investors Service for all investments.

#### **Credit Risk Profile of Foundation Investments**

(dollars in thousands)	2010	2009
Fixed income securities U.S. government guaranteed	<u>\$ 8,593</u>	\$ 9,227
Other U.S. dollar denominated AAA A	<u> </u>	1 1
Total other U.S. dollar denominated	1	2
Commingled funds U.S. bond funds: Not rated Non-U.S. bond funds: Not rated Money market funds: Not rated	139,911 2,833 144,480	104,419 2,982 <u>155,140</u>
Total commingled funds	287,224	262,541
Total funds subject to credit risk	<u>\$ 295,818</u>	<u>\$ 271,770</u>

## **Custodial Risk**

Custodial risk is the risk that in the event of the failure of the custodian, the investments may not be returned. Substantially all of The UCLA Foundation's investments are issued, registered or held in the name of The UCLA Foundation by its master custodian bank, as its agent. Other types of investments represent ownership interest that do not exist in physical or book-entry form. As a result, custodial risk is remote.

## **Concentration of Credit Risk**

Concentration of credit risk is the risk associated with a lack of diversification or having too much invested in a few individual shares. The Foundation maintains investment policies that establish thresholds for holdings of individual securities. The Foundation does not have any holdings meeting or exceeding these threshold levels.

## 3. Investments (Continued)

#### **Interest Rate Risk**

Interest rate risk is the risk that fixed income securities will decline because of rising interest rates. The Foundation measures interest rate risk using the effective duration method. The Interest Rate Risk schedule summarizes the average effective duration of its fixed income investments. The Foundation maintains a policy to manage interest rate risk for fixed income investments which requires, in the aggregate, the average duration of managed fixed income assets to be maintained within the range of the average duration of the current Barclays Capital Aggregate Bond Index plus or minus one and one-half years. This policy does not apply to investments in the unendowed investment pool including Regents STIP or other money market funds.

## Interest Rate Risk Associated with Foundation Investments & Investments Sensitive to Changes in Interest Rates

(effective duration in years)	2010	2009
Fixed income securities		
U.S. government		
U.S. Treasury notes	3.5	2.6
U.S. Treasury bonds	5.3	6.3
U.S. government backed – asset backed securities	3.1	3.1
Other U.S. dollar denominated		
U.S. agencies – asset-backed securities	0.2	0.2
Supranational/foreign	_	1.1
Commingled funds – U.S. bond funds	4.5	4.2
Commingled funds – non-U.S. bond funds	7.1	7.9
Commingled funds – money market funds	1.5	1.5
Investments Highly Sensitive to Changes in Interest Rates (dollars in thousands)		
Mortgage backed securities	\$10	\$13

### Foreign Currency Risk

Exposure from foreign currency risk results from investments in foreign currency-denominated equity or fixed income investments. The UCLA Foundation holds significant equity and other investments denominated in foreign currency that are summarized at market value on the following Foreign Currency Risk schedule. Currency hedging may be used by investment managers as a defensive strategy in global and international portfolios.

## 3. Investments (Continued)

## Foreign Currency Risk Associated with Foundation Investments

(dollars in thousands)	2010	2009
Equity Securities		
Australian Dollar	\$ 3,217	\$ 2,269
Brazilian Real	1,965	2,759
British Pound	10,158	8,933
Canadian Dollar	662	2,499
Danish Krone	896	1,063
Euro	10,550	14,219
Hong Kong Dollar	8,058	7,626
Indian Rupee	616	1,638
Japanese Yen	9,202	9,093
Mexico Nuevo Peso		853
Miscellaneous	1,814	2,658
Norwegian Krone	437	1,036
Singapore Dollar	490	416
South African Rand	787	394
South Korean Won	=	336
Swedish Krona	1,447	-
Swiss Franc	 <u>5,365</u>	 5,333
Total exposure to foreign currency risk	\$ 55,664	\$ 61,125
Commingled Funds		
Various currency denominations		
Balanced funds	\$ 800	\$ 990
Non-U.S. equity	93,716	95,302
U.S. bond	1,839	_
Non-U.S. bond	1,955	1,969
Real estate investment trusts	2,667	2,108

### **Futures and Options Contracts**

The Foundation's investment policy prohibits the use of futures and options contracts without prior written approval by the Board of Directors, except by Alternative Investment managers. Currency hedging as a defensive strategy is permitted in global and international portfolios.

## 4. Investment Performance

For parties invested in The UCLA Foundation's unendowed investment pool for the year ended June 30, 2010, the return was 2.6% (2009: 3.5%). The return on the endowed investment pool for the year ended June 30, 2010 was 12% (2009: (21%)). The return on the combined planned giving investment pools was 13.9% (2009: (13.6%)).

## 5. Pledges Receivable

Pledges receivable are unconditional promises to pay a certain amount and consist of the following at June 30:

(dollars in thousands)	2010	2009
Pledges receivable Less	\$ 283,006	\$ 232,747
Allowance for uncollectible pledges Discount for future payments	 (23,567) (54,893)	 (5,937) (53,581)
Net pledges receivable	\$ 204,546	\$ 173,229
Current pledges receivable, net Non-current pledges receivable, net	\$ 59,777 144,769	\$ 53,077 120,152
	\$ 204,546	\$ 173,229

Management evaluates the collectibility of its receivables and records an allowance for estimated uncollectible amounts. In FY10, the Foundation recorded a provision for uncollectible pledges of \$18.4 million. Pledges due beyond one year have been discounted at an annual rate of 2.7% for pledges received in FY10 and 3.6% for FY09. 59% of the pledges receivable, net of discount, are from five donors as compared to 54% in FY09.

#### 6. Amounts Held For Others

Amounts held for others as of June 30, 2010 of \$166.7 million (2009: \$118.5 million) represented amounts held by The UCLA Foundation under agency relationships with various support groups of UCLA and other outside entities. Such amounts are not assets owned by or contributed to The UCLA Foundation and, accordingly, are recorded as liabilities and not as revenue. The offsetting assets are included in the Statements of Net Assets as investments.

## 7. Revolving Line of Credit

The UCLA Foundation has a revolving line of credit for \$40 million from the Bank of New York Mellon expiring in April 2012, which is collateralized by cash and securities. There were no outstanding loan balances as of June 30, 2010 or 2009.

## 8. Securities Lending

The UCLA Foundation has a securities lending agreement with the Bank of New York Mellon. Income earned from the lending transactions is recorded as investment income. The Foundation's lending agreement with Bank of New York Mellon includes restrictions for the investment of cash collateral including the type of investments allowed, minimum credit ratings and other policies and guidelines to manage credit risk and concentration risk. The Foundation executed an amendment to this agreement in October 2008 which restricts the collateral to securities issued or fully guaranteed by the U. S. government and any agency, instrumentality or establishment of the U.S. government. As of June 30, 2010 The Foundation continued to hold investments which met the previous criteria. These will be held until maturity.

Additionally, Bank of New York Mellon indemnifies the Foundation against borrower default. These transactions are short-term in nature and therefore there is no significant interest rate risk associated with them. These investments are not subject to custody risk.

The UCLA Foundation carries the loaned securities as assets in the Statement of Net Assets. In addition, The UCLA Foundation has recorded an asset and an offsetting liability of \$21.3 million and \$25.7 million as of June 30, 2010 and 2009, respectively, to reflect the cash collateral related to the lent securities under the securities lending agreement.

Schedules summarizing the securities lending composition of investments, credit risk profile, concentration risk profile, and interest rate risk profile are presented as follows:

## **Securities Lending – Composition of Investments**

(dollars in thousands)	2010	2009
Securities lent For cash collateral Equity securities – domestic	\$ 20,588	\$ 24,91 <u>5</u>
Total securities lent for cash collateral	20,588	24,915
Collateral received Cash	\$ 21,336	\$ 25,687
Total cash collateral received	<u>\$ 21,336</u>	<u>\$ 25,687</u>
Investment of Cash Collateral Fixed income securities U.S. dollar denominated		
Corporate bonds Repurchase agreements Corporate – asset-backed securities Certificates of deposit/time deposits Other (Bank Notes)	\$ - 17,836 2,000 - 1,500	\$ 7,509 11,252 2,000 2,926 2,000
Total investment of cash collateral	<u>\$ 21,336</u>	\$ 25,687
Securities Lending Income and Expense Securities lending income Securities lending fees and rebates	\$ 143 (43)	\$ 875 (670)
Securities lending income, net	\$ 100	\$ 205

## 8. Securities Lending (Continued)

## Securities Lending – Credit Risk Profile of Foundation Investments

(dollars in thousands)		2010		2009	
Fixed income U.S. dollar den AAA AA		\$	2,000	\$	2,000 2,000
AA- A Not rated			1,500 - 17,836		10,435 11,252
	Total investment of cash collateral	\$	21,336	\$	25,687

## Securities Lending - Concentration Risk Profile of Foundation Investments

(dollars in thousands)	2010			2009
Issuer				
Goldman Sachs Group	\$	_	\$	2,500
Deutsche Bank Securities		_		11,252
GE Capital Corporation		_		3,009
SunTrust Bank		_		2,926
RaboBank Nederland NV		_		2,000
Bank of America		2,000		2,000
J P Morgan Chase		1,500		2,000
BOA Repo Cat3 Agency		17,836		_

At June 30, 2010, the threshold for concentration risk was \$1.1 million (5% of total cash collateral invested of \$21.3 million. At June 30, 2009, the threshold for concentration risk was \$1.3 million (5% of total cash collateral invested of \$25.7 million).

## Securities Lending - Interest Rate Risk Profile of Foundation Investments

(weighted average maturity in days to next reset date)	2010	2009
Fixed income securities		
Other U.S. dollar denominated		
Corporate bonds	_	33.0
Repurchase agreements	1.0	1.0
Corporate – asset-backed securities	15.0	15.0
Certificates of deposit/time deposits	_	29.0
Bank Notes	86.0	15.0

Investments highly sensitive to changes in interest rates include asset-backed securities of \$2.0 million for the fiscal years ended 2010 and 2009. Correspondingly, the weighted average maturity is 47 days and 412 days.

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## 9. Commitments

As of June 30, 2010, The UCLA Foundation has contractual commitments to invest an additional \$151.7 million in various limited partnership investments through December 31, 2020.